

Board of Directors Meeting Agenda Tuesday, August 23, 2022 6:00 - 7:30 p.m.

0.00 - 7.30 p.m.		
General Business		
1. Call to Order and Introductions	Action	Kevin Gosselin
2. Approval/Additions to Agenda	Action	Kevin Gosselin
3. Review and approve minutes of meeting held May 24, 2022 (Attachment 1)	Action	Kevin Gosselin
4. Presentation – Person-Centered Thinking	Info	Shannon Lueck Tracey Mensch
5. Public Input	Info.	j
New Business		
6. Waive Attendance Requirement for Board President, Dr. Jasmeet Bains per KRC Board Bylaw 6.13 (Attachment 2)	Action	Kevin Gosselin
7. Appointment of Board Members to Second 3-Year Term: Martin Vasquez and Simon Verdugo	Action	Kevin Gosselin
8. Appointment of KRC VAC Board Representative: Tamerla Prince	Action	Dr. Michi Gates
9. KRC Board Bylaw Amendment and Resolution (Attachment 3)	Action	Matthew Bahr
10. ARCA Updates	Info	Tracey Mensch
11. Independent Audit Report	Info	Tom Wolfgram Roland Roos
12. HCBS Implementation Funds Contract – contract is over \$250,000 (Attachment 4)	Action	Enrique Roman
Reports		
13. Board President Report	Info.	Kevin Gosselin
14. Executive Director Report	Info.	Dr. Michi Gates
15. Financial Reporta. POS Report for June 2022 (Attachment 5)b. Operations Report for June 2022 (Attachment 6)	Info	Tom Wolfgram
16. VAC Report	Info.	Tamerla Prince

Please click the link below to join the webinar:

https://us02web.zoom.us/j/87055726344?pwd=SVk4TGJsemxlYm1QcFB4UVQzejA3QT09

Webinar ID: 870 5572 6344 Passcode: 325810 Dial-In Number: (206) 337-9723 Next Board Meeting: September 27, 2022, 6:00 - 7:30 PM

Kern Regional Center Board of Directors Meeting May 24, 2022 6:00 – 7:30 p.m. Zoom Webinar

3200 N. Sillect Avenue ∞ Bakersfield, CA 93308 ∞ 661-327-8531

MINUTES

KRC BOARD MEMBERS PRESENT:

Milan Dinsmore, Board Member Kevin Gosselin, Vice President Carlos Isidoro, Board Member Ryan Jones, Board Member Tracey Mensch, Board Member Donald Tobias, Board Member Mark Tolentino, Board Member Martin Vasquez, Secretary Simon Verdugo, Board Member Shawn White, VAC Representative

KRC BOARD MEMBERS ABSENT:

Oscar Axume, Treasurer Jasmeet Bains, President Ruth Watterson, Board Member

STAFF PRESENT:

Michi Gates, PhD, Executive Director
Ashley Fontes, Deaf and Hard of Hearing Program Coordinator
Kristine Khuu, Assistant Director of Client Services
Celia Pinal, Director of Client Services
Enrique Roman, Director of Community Services
Tom Wolfgram, CFO

GUESTS PRESENT:

Sofia Benitez, 24-Hour Home Care Susan Graham John Noriega, Advocate for Simon Verdugo Edwin Pineda, DDS

INTERPRETER: Nidya Madrigal Navia

CALL TO ORDER

Vice President, Kevin Gosselin, called the meeting to order at 6:06 p.m. A quorum was present. Mr. Gosselin began with introductions of board members and Kern Regional Center staff.

APPROVAL OF AGENDA

All board members had received the agenda for May 24, 2022, ahead of the meeting for review. No corrections or additions were requested by board members. Vice President Gosselin asked for a motion to approve the agenda.

M/S/C (Mensch, Martin) Ayes = 10; Nays = 0; Abstained = 0 Motion Carried

REVIEW OF MINUTES

The Board of Directors all received the minutes of the board meeting held on April 26, 2022, for review. No corrections or additions were requested by board members. Vice President Gosselin asked for a motion to approve the minutes of April 26, 2022.

M/S/C (White, Jones) Ayes = 10; Nays = 0; Abstained = 0 Motion Carried



PRESENTATION OF DEAF AND HARD OF HEARING PROGRAM

Ashley Fontes, Deaf and Hard of Hearing Services Coordinator

Dr. Gates introduced Ashley Fontes, the Deaf and Hard of Hearing Services Coordinator at Kern Regional Center. Ms. Fontes introduced herself and gave a history of her background which includes working with the Deaf and Hard of Hearing community for 10 years and co-establishing the non-profit *ASL Junction*. She explained that deaf and hard of hearing individuals identify as a linguistic minority and community. The clients she works with at Kern Regional Center are known as *Deaf-Plus*, individuals who have various disabilities in addition to being deaf and/or hard of hearing. Kern Regional Center has about 600 clients who range from mild to severe hard of hearing. At the present time, DDS has requested that Ms. Fontes focus on 200 of these individuals. She is excited to work with these clients and looks forward to using her experience to assist them and help the organization become more knowledgeable about this population.

PUBLIC INPUT

Vice President Gosselin asked if there were any members of the public who had input or questions for the Board of Directors. No hands were raised in the Zoom conference and no questions appeared on the chat screen. No public input was presented at this meeting.

ARCA UPDATE

Tracey Mensch, Board Member and ARCA Delegate

Ms. Mensch presented an ARCA update with proposals to the Governor's Budget:

- New Proposal to expand Early Start Services based on new eligibility criteria.
 - Reduction of delay diagnosis from 33% to 25%
 - Fetal Alcohol Syndrome diagnosis
 - Receptive and expressive language to be considered separately
- FMS Funding Financial Management Services
 - FMS to no longer be paid for from the individual's budget, but from the Regional Center's budget.
- Suspension of the AFPF (Annual Family Program Fee) and the FCPP (Family Cost Participation Program). Fees were suspended during the pandemic and the proposal is to expand the suspension until the end of the year. Beginning in January 2023, those that are more than 600% of the poverty level will pay a fee, versus 400%.
- One-time funding for tuition reimbursement.

FACILITATOR TRAINING BYLAW CHANGE (Attachment 2)

Dr. Michi Gates, Executive Director

The board members who were present at the Board Meeting held on April 26, 2022, unanimously accepted the change to the Facilitator Training Bylaw during that meeting; however, a longer time period for review was needed by two board members who were not present. The information was sent to these two board members for review and Dr. Gates received a confirmation of acceptance from one member, but did not get a reply from the other member; therefore, Dr. Gates is now bringing the Facilitator Training Bylaw Change item back to the Board of Directors for another vote.

This addition addresses the need of any board member who requires a support person to participate in board meetings. The change to the bylaw requires the Kern Regional Center to provide a support person to assist the member in meetings. If the member has a support person, Kern Regional Center is required to train the support person in proper rules and etiquette of how a board meeting is conducted.



Vice President Gosselin asked for a motion to approve the change to the Facilitator Training Bylaw as outlined in attachment 2 of the meeting packet.

M/S/C (Mensch, Dinsmore)

Ayes = 10; Nays = 0; Abstained = 0

Motion carried; Unanimously voted by all Board Members present; none opposed.

BOARD PRESIDENT REPORT

Kevin Gosselin for Dr. Jasmeet Bains

Mr. Gosselin expressed his thanks to the board members for solidly supporting and participating in our meetings and for regularly practicing continuous learning through our education sessions. What everyone brings individually to the Board of Directors is so appreciated.

EXECUTIVE DIRECTOR'S REPORT

Dr. Michi Gates

Dr. Gates updated the Board on COVID-19 cases and current initiatives:

- The rate of COVID-19 infections is on the rise. The number is nowhere near the peak we experienced
 in January, but when compared to the steady downward rate seen in previous months, the numbers
 are climbing again. We need to continue to be vigilant with carrying out safe practices and social
 distancing with our clients and families.
- KRC has filled its third participant choice position. This position will assist with some of the back-end difficulties of the Self Determination Program that took place on the accounting side.
- We are continuing to hire new staff every month to be prepared for growth, to cover vacancies, and fill positions created by promotions. All regional centers are reporting higher turnover, including Kern. Client Services and Community Services leadership are reviewing resumes constantly to keep up with staffing needs and, also, in anticipation of staffing funds coming from DDS on July 1. These funds are for regional centers to be able to hire service coordinators to better enable us to meet caseload ratios. DDS has yet to decide how they are going to allocate these funds, but we're hoping to hear something in a couple of weeks. When we learn the amount the regional centers will be receiving, we can proceed with plans to hire program managers and service coordinators. The funding for reducing caseload ratios for children ages 0-5 to 1:40 is still in the budget.
- At this point, we do not know the status of the advocate proposals. Two of those proposals are the
 AFPF and FCPP fee suspensions. The other two proposals--provider rate increases and updating the
 core staffing formula for regional center operations--were not included in the May revise. We are
 hoping for a positive outcome, but it may depend upon if the State is willing to commit to long-term
 spending as a possible recession is in the forecast for next year.
- Dr. Gates reminded everyone about the Board Education Session on June 28. There is no meeting in July. August 23 is our next meeting after recess and, we are hoping, that we will be able to have this meeting in person.

FINANCIAL REPORT

Tom Wolfgram, CFO

Purchase of Services Report as of March 31, 2022

Total spent for March 2022: \$15,496,197

YTD: \$148,450,137



Operations Report as of March 31, 2022

Total expenses for March 2022: \$2,157,075

YTD: \$17,841,490

Question from Vice President Gosselin: If they occur, what happens to excess funds in the budget?

Answer from Mr. Wolfgram:

KRC has two years to spend the excess for other committed expenses. Excess funds are most often used to supplement the

unfunded retirement program.

A copy of the Financial Report ending March 31, 2022, is filed with these minutes as a matter of record.

VENDOR ACTION COMMITTEE (VAC) REPORT

The VAC Committee met this morning for the month of May 2022. Mr. White gave a summary of the meeting, including the following highlights:

- Tracey Mensch, KRC Board Member and ARCA Delegate, provided a DDS Consumer Advisory Committee presentation sharing information about the committee's vision, purpose, and membership.
- Enrique Roman, KRC Director of Community Services, provided an update on the DSP Workforce
 Data Collection and Rate Study. DSP Workforce Data Collection Surveys were sent to vendors on
 May 17. Vendors should see a 25 percent rate increase if they have submitted billing. There is a
 review process in place for any contested rates.
- Celia Pinal, KRC Director of Clinical Services, shared that Kern Regional Center is aggressively hiring to meet needs. She also provided information about the best ways to contact staff at KRC.
- The Law Enforcement Subcommittee reported that they are establishing a contact with the Bakersfield Police Department to collaborate on law enforcement education.
- The Transportation Subcommittee reported continuing challenges with transporting clients due to alternative services and changing program schedules.

The agenda of this meeting is attached to these minutes as a matter of record. The next VAC Meeting will be held on July 26, 2022, at 10:00 AM.

ADJOURNMENT

With nothing further to discuss, Vice President Gosselin adjourned the meeting at 7:07 p.m.

Board Education Session on June 28, 2022, at 5:30 p.m. via Zoom.

No meeting in July 2022—the KRC Board of Directors is in recess.

The next public meeting will take place on Tuesday, August 23, 2022, at 6:00 p.m.

This will <u>possibly</u> be a hybrid meeting, in-person at Kern Regional Center and accessible via Zoom. In-person status will be announced as the meeting date approaches.

Respectfully Submitted,

Darlene Pankey Executive Assistant



- Adjournment. A majority of the Directors present, whether or not constituting a quorum, may adjourn any meeting to another time and place. Notice of the time and place of holding an adjourned meeting need not be given, unless the meeting is adjourned for more than twenty-four (24) hours, in which case personal notice of the time and place shall be given prior to the time of the adjourned meeting to the Directors who were not present at the time of adjournment.
- 6.11 <u>Action Without Meeting</u>. Any action required or permitted to be taken by the Board may be taken without a meeting, if all the Board members, individually or collectively, consent in writing to that action. Such action by written consent or consents shall be filed with the minutes of the proceedings of the Board.
- 6.12 <u>Meeting By Contemporaneous Communications Equipment</u>. Any meeting may be held by conference telephone or other communication, televisual or telecommunication equipment permitted by California Nonprofit Corporation Law, so long as all Directors participating in the meeting can communicate with one another and all other requirements of California Nonprofit Corporation Law are satisfied. All such Directors shall be deemed to be present in person at such meeting.
- Attendance. Any director who misses four (4) consecutive Board Events for any reason automatically loses his or her seat on the Board. After the third consecutive missed meeting, staff will send the director (with a copy to the rest of the Board) a warning/reminder via email and first class mail stating that one more missed meeting will result in automatic removal from the Board. If after the warning/reminder the director still misses the fourth consecutive meeting, staff will immediately notify the director via email and first class mail that he/she is no longer on the Board. Any vacancy created by this provision shall be filled in accordance with section 5.10.3 above.

For purposes of this section only, Board Event means any of the following:

Regular Meeting per section 6.1;

Closed Session Meeting per section 6.2, 6.3;

Special Meeting per section 6.6 and;

Board Training as mandated by any pending Special Contract Language required by DDS.

The Board may waive this provision (6.13) as to a particular director by majority vote before, during or after any absences. The Board's waiver of the automatic removal provision can be based on any excuse acceptable to the Board or any other justification deemed appropriate by the Board.

- 6.14 <u>Compensation</u>. All of the members of the Board of Directors of the Corporation shall serve without compensation for any services rendered by them to the Corporation. However, this section (6.14) shall not operate to preclude any Director from receiving reimbursement from the Corporation for reasonable expenses incurred by such Director in his or her capacity as a Director.
- 6.15 <u>Limitation</u>. A person who is a Director of the Corporation shall not solicit services from the Corporation through any procedure or means which would not be available to such person were he or she not a Director; and the Corporation shall not, in providing services, give

New Bylaw

Execution of Checks, Notes, Contracts

Except as otherwise provided by law, checks, drafts or orders for the payment of money shall be signed by the Executive Director and the Chief Financial Officer. In the event one of these primary persons is not available, the Chairperson of the Board is authorized to sign such documents.

Resolution:

The Board of KRC hereby ratifies all prior checks signed by any of the following three KRC officers as valid corporate actions, and with the intent to be bound by them: (i) Executive Director; (ii) Chief Financial Officer; and (iii) Director of Case Management; provided, however, to the extent such checks were for matters that required Board approval under Welfare and Institutions Code Section 4625.5, the Board only ratifies those checks signed for those matters the Board previously approved.

MEMORANDUM

TO:

BOARD OF DIRECTORS, KERN REGIONAL CENTER

FROM:

ENRIQUE ROMAN, DIRECTOR OF COMMUNITY SERVICES

SUBJECT:

\$250,000 (PLUS) CONTRACT APPROVAL

DATE:

AUGUST 15, 2022

Board of Directors,

I present to you today a request for a contract approval concerning Funding to Support Compliance with the Home & Community Based Waiver Services (HCBS) Final Rule.

By March of 2023, regional center service providers must comply with HCBS final rule requirements. To assist service providers and regional centers meet these mandates, the Department of Developmental Disabilities (DDS), has allocated to each regional center \$284,109.00 in funding to support broader work in each community to promote HCBS compliance.

Kern Regional Center, in collaboration with our Vendor Advisory Committee, would like to request approval from the Kern Regional Center Board of Directors to grant \$284,109.00 to Bakersfield ARC (BARC) to coordinate our efforts to assist our vendor community with achieving HCBS compliance.

BARC has served the Bakersfield community for over 73 years and it's a trusted institution in Kern County. Over the last 5 years BARC has transformed its organization to provide more inclusive, person-centered programming to our clients. BARC has an excellent understanding of the HCBS compliance mandates and is well qualified to assist our vendor community meet these mandates.

KRC requests your approval of this contract to move forward with this much needed assistance to our service providers.

Included with this memorandum is BARC's proposal for your review.

Respectfully,

Enrique Roman

Director of Community Services

DATE: August 30, 2022

AGENCY EXECUTIVE DIRECTOR: Shawn Kennemer

NAME AND MAILING ADDRESS OF AGENCY:

Bakersfield ARC

4500 California Ave

Bakersfield, CA 93309

Phone: (661) 834-2722 Fax: (661) 834-9815

Bakersfield ARC-inc.org

Funding to Support Compliance with the Home

& Community Based Waiver Services (HCBS)

Final Rule

Philosophy, Purpose and Goals

BAKERSFIELD ARC's Mission is to provide support and services so those we serve have an opportunity to live the life of their choosing. We have successfully provided services for adults with IDD in the greater Bakersfield community since 1949. Our services have grown from the provision of a parent study group to inclusive vocational, day, social/recreational, supportive living and community services. BAKERSFIELD ARC has achieved a Platinum rating on Guide Star for not-for- profit fiscal management. We are accredited by CARF and a Source America Contractor. We provide supports that result in an inclusive, participatory community of people. We strive to advance access, equity, and inclusion in services, supports and employment to assist adults to live, work, and socialize in the community of their choice.

BAKERSFIELD ARC's 73year history of support for persons with IDD situates us as a trusted institution in Kern County. We are a household name in the Greater Bakersfield Community. Our Consumers and their Families indicate a desire for services and supports pertaining to living, working, and actively participating as members of the community. Over the last 5 years we have delivered on that commitment by closing a 25-acre site-based array of programs in favor of a community imperative for all our programs. By implementing this Home and Community Based Services Grant we will be expanding our focused of obtaining positive outcomes to Stakeholders, Individuals and Families throughout our three-county catchment area.

This grant project would be provided and overseen by Bakersfield ARC. KRC Vendors and outside Subject Matter Experts will be included as subcontracted providers to the project. It will include a collaborative endeavor with members of the Vendor Advisory Committee, Advocacy Organizations, Parent Groups, Client Advisory Committee and KRC. The project utilizes system matter experts to provide an overview and to disseminate tools and best practice materials. The project will use the expertise within our Kern, Inyo, and Mono's Community of Practice to facilitate practical applications of subject matter materials. KRC vendors will be encouraged to provide focused trainings and to mentor other vendors needing remediation. A Consumer will specifically work with Consumers and Families. Stipends will be available to vendors presenting on topics, facilitating groups, and mentoring other providers. All training will focus on advancement of access, equity, and inclusion in the provision of services.

The primary focus will be on developing and achieving positive, measurable outcomes, not just compliance with HCBS Final Rules. Milestones specific to this project will be developed with KRC and the Vendor Advisory Committee that will address the areas identified by DDS.

Community of Practice

Vendor Advisory Committee subcommittees
Focus groups for residential, day and vocational providers
Emphasis will be placed on involving currently "non-participating vendors"

- Engaging families and individuals
 - o Consumer Advisory Committee involvement
 - o Consumer Forums led by the Consumer member of HCBS Grant Team
 - o Family Forums with a focus on outreach to diverse communities
- Creating and implementing innovative pathways to Services and Supports
 - o Small Group subject specific participatory forums
 - Sharing of Program and Consumer positive experiences and developments across forums and in the E-mail newsletter

Individual vendors will be encouraged to develop agency specific HCBS centered goals and objective toward greater community-based day, employment, and residential options for the clientele they serve.

- Seminars (video conference and potential face to face),
 - System Matter Experts
 - Bakersfield ARC's Licensed Clinical Social Worker/Advanced-Certified Social Work Case Manager
 - KRC Vendors
 - Community Members
 - Consumers
- Small Groups discussions,
 - Bakersfield ARC's Licensed Clinical Social Worker/Advanced-Certified Social Work Case Manager
 - KRC Vendors
- Bi-weekly E-mail update
 - Project schedule and updates
 - Program updates including positive developments
 - Consumer perspective and stories of community
- Individual trainings/technical assistance mentoring
 - Prescriptive, based on special remediation needs as identified by KRC and the vendor provided by KRC Vendors
 - Vendor Board Trainings
- Dissemination of tools and best practice materials.

Bakersfield Arc's believes that the Home and Community Based Services (HCBS) Final Rule is about Individuals with IDD exploring and engaging in a meaningful and purposeful life, based on individual preferences and needs as identified in a person-centered Individual Service Plan. This grant is directed toward creating a community where Individuals determine what they want from services. The community supports efforts to pursue one's own direction with an emphasis on developing integration, independent living, social and vocational skills. Individuals at all levels of the community must be involved to create fully integrated community living systems. Utilizing this grant Kern Regional Center Stakeholders, and significant others in the person's life will help to lead a good life as independently as possible.

The approach of this grant will be two-fold. One is the focused on the administrative/operational requirement to transition services from the traditional to the HCBS Final Rules. System Matter Experts will lead this area. Subject matter will include:

- Orientation to Change,
- Provider Transformation, and
- Training and Staff Development.

The other will teach holistic approaches to planning which will ultimately reflect the wishes of the person with IDD, and when relevant his or her parents, siblings, extended Family members, friends, and other important people in their life. We will be teaching planning which contains information about all aspects of a person's life including:

- o Living arrangements
- o Vocational/Community Skills
- o Preventative healthcare, eating healthy and staying active
- o Informed Decision-making and self-advocacy capacity
- o Culture, religious beliefs, behaviors, interests, friendships, and other important relationships
- Social/emotional factors
- Understanding of prevention of abuse and neglect
- Emergency Preparedness
- o Understanding of choice, safety, and risk

Guiding Values

The grant will utilize values and principles to guide decision-making about how community-based services and supports are provided:

- Teach how to identify services and supports based on individual needs and desires.
- Training which supports meaningful changes in the lives of Consumers.
- Encourage stakeholders to expand the range of opportunities for Consumers to participate in their homes and communities as active and equal members.
- Promote advancement in equity and cultural competency,
- Encourage full participation in typical valued societal roles, side-by-side with fellow citizens without disabilities.

- Embrace a mindset of how individuals without disabilities typically participate in the community.
- Focus will be on the use of generic, typical resources in the community available to all.
- Use a person-centered planning and individual needs and preferences as the driver of all activities.
- Maximize opportunities for the development of individual relationships with community members.
- Views staff and agency as facilitators of inclusion and full acceptance of individuals with disabilities.
- Ensure individual rights of privacy, dignity and respect, and freedom from coercion and restraint
- Avoid activities that reinforce stereotypes and stigma of individuals with disabilities
- Avoid activities that unnecessarily segregate.

Accountability and Transparency

- A Website specific to this project will be posted for all KRC Vendors
- All Training Sessions will be recorded and available to KRC vendors for on-going staff trainings
- All Sessions will have attendance recorded
- Minutes of Discussion Sessions will be made available to all KRC Vendors
- All subcontractor payments and stipends will be in accordance with documentation provided to Bakersfield Arc by the provider
- Evaluation forms for all sessions will be required for stipends
- Reports of activities and budget allocations will be presented to at Vendor Advisory Meetings bi-monthly and quarterly reporting to KRC.

HCBS Waiver Grant Proposal 2022 1 Year at \$284,109 (October 2022 to September 2023)

Project Coordinator – LCSW, C-ASWCM @ Salary of \$100,000 with \$20,000 in employment costs \$120,000

Salary based on the overall project objectives

- Overall implementation
- Subject matter presentations
- Facilitation of discussion groups and Community of Practice
- Technical Assistance to agencies, boards, and individuals
- Coordination of E-mail newsletters
- Reports to Vendor Advisory Committee and KRC
- Facilitation of Family Forums
- Facilitation of Client Forums

Administrative Assistant ½ time @\$20 per hour + employee costs

\$30,000

- Documentation of Webinar Attendance
- Completion of minutes of Meetings
- Completion of Bi-weekly E-mail newsletters
- Maintenance of Website
- Confirming access and inclusion of Stakeholders
- Coordinating Stipends
- Meeting with Stakeholders to obtain input into the project
- Coordination of project evaluation forms

Consumer Coordinator 12 hours per week at \$15.50 per hour

\$9,672

- Meeting with Consumers and Families
- Contribute to Community of Practice

Bakersfield ARC Travel, Phone and Allowable Expenses

\$5,000

Bakersfield ARC Administrative Overhead

\$42,615

System Matter Experts @ \$200 per hour x 80 hours

\$16,000

Stipends KRC Vendors for SME, mentoring and participation

\$60,822

• Stakeholder speakers, facilitation and mentoring @\$60.00 per hour x 1014 hours

Total

\$284,109

KERN REGIONAL CENTER PURCHASE OF SERVICE FY 2021-2022 AS OF JUNE 30, 2022

OUT-OF-HOME Community Care Facility ICF/SNF Facility TOTAL OUT OF HOME	1000	August 2021	2021	October 2021	2021	2021	January 2022	February 2022	March 2022	April 2022	May 2022	June 2022	2021-2022 Total
ICF/SNF Facility TOTAL OUT OF HOME	4,357,815	4,407,132	4.371,415	4.396.603	4.398.309	4 441 175	4 526 835	4 451 541	4 491 480	A 800 308	4 032 038	1905 181	24 564 000
TOTAL OUT OF HOME	73,861	76,834	85,351	78,014	85,889	88,686	122,162	109,057	132,126	116,564	119,295	115,501	1,203,340
DAY PROGRAMS	4,431,676	4,483,966	4,456,766	4,474,617	4,484,198	4,529,861	4,648,997	4,560,598	4,623,606	5,008,962	5,051,333	5,010,662	55,765,242
Day Care	52,330	54,430	51,559	53,025	51,769	53,698	53,782	49,941	50,491	48,137	46,371	47,465	612.998
Day Training	2,521,578	2,595,723	2,589,777	2,548,236	2,506,646	2,523,803	2,490,264	2,465,926	2,717,864	2,662,101	2,732,243	2,831,375	31,185,536
Supported Employment	409,940	435,841	374,336	384,952	345,993	353,113	339,898	332,401	362,170	362,683	356,132	409,492	4,466,951
Work Activity Program	2,990	6,152	6,364	5,375	5,187	4,866	4,866	4,225	5,455	4,556	6,338	8,451	67,825
SUBTOTAL DAY PROGRAMS	2,989,838	3,092,146	3,022,036	2,991,588	2,909,595	2,935,480	2,888,810	2,852,493	3,135,980	3,077,477	3,141,084	3,296,783	36,333,310
OTHER SERVICES													
Non Medical Services Prof	373,357	399,493	390,012	420,417	427,147	413,077	341,272	377,853	464,259	416,791	365,534	333,250	4,722,462
Non Medical Services Prog	1,424,254	1,407,431	1,360,851	1,354,163	1,251,912	1,256,882	1,259,715	1,301,483	1,425,347	1,295,942	1,348,541	1,311,619	15,998,140
Home Care Services Prog	23,797	18,447	15,263	15,627	15,962	15,341	12,550	11,953	14,778	995'6	13,565	11,544	178,395
Transportation	446,147	449,190	452,942	465,541	464,309	462,786	463,731	463,402	470,292	468,434	470,257	472,549	5,549,580
Transportation Contracts	604,704	599,279	562,304	571,346	553,097	557,621	568,238	548,286	575,443	494,051	588,584	483,257	6,706,210
Prevention Services	570,821	589,332	579,975	585,419	572,571	569,645	571,423	573,596	656,578	587,431	576,190	211,090	6,644,071
Other Authorized Services	3,791,287	3,767,715	3,796,269	3,808,643	3,666,353	3,547,132	3,540,778	3,467,530	3,681,083	3,693,197	3,674,565	3,523,745	43,958,297
P & I Expense	9,493	9,304	8,630	9,650	9,855	9,579	10,940	11,099	10,791	10,483	10,791	10,448	121,063
Hospital Care	0		;		į	3			2,500	37,500	38,750	37,500	116,250
Medical Equipment	9,523	6,899	76,463	1,587	8,734	10,427	3,828	1,103	5,162	2,561	2,978	2,443	131,708
Medical Services Prof	1/2,536	192,758	175,415	196,436	192,050	196,837	176,116	172,685	190,525	182,227	195,422	189,527	2,232,534
Medical Services Prog	46,288	52,368	46,841	46,901	49,576	49,412	46,639	49,250	40,804	36,883	37,844	30,097	532,903
Kespite Care - In Home	1,818,534	1,807,754	1,802,097	1,835,851	1,811,637	1,846,604	1,838,106	1,884,799	1,992,910	2,005,428	2,046,993	1,634,544	22,325,257
Respite Care - Out of Home	21,968	19,90	16,653	7,238	5,555	15,186	4,409	19,372	13,967	14,044	10,964	11,544	160,801
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TOTAL OTHER SERVICES	9,312,709	9,319,871	9,283,715	9,318,819	9,028,758	8,950,529	8,837,745	8,882,411	9,544,439	9,254,540	9,380,978	8,263,157	109,377,671
TOTAL PURCHASE OF SERVICES ==	16,734,223	16,895,983	16,762,517	16,785,024	16,422,551	16,415,870	16,375,552	16,295,502	17,304,025	17,340,979	17,573,395	16,570,602	201,476,223
COMMUNITY PLACEMENT PLAN													
Community Care Facility	195,877	195,877	196,039	196,039	196,039	196,039	201,164	193,441	196,912	201,284	241,274	242,292	2,452,277
ICF/SNF Facility													٠
Day Training			70	707						ç	i		
Non-Medical Services-Programs			27	-					473	400	1313	1500	3,584
Transportation		98										<u>!</u>	i
Other Authorized Services	1,425	1,813	1,901	1,489	2,151	1,152	1,351	313	2,901	1,798	129,801	889	146,783
Other Services													
Medical Care - Prof	0 330	0 330	0 330	0 330	0 330	0 330	0 107	0 407					
TOTAL COMMUNITY PLACEMENT PL	206 632	207 106	207 695	208 292	207 520	206.521	211 712	202 951	200 238	203 482	272 888	244 000	7 670 024
	200,002	201,102	500, 103	767'007	707,720	70,002	711,112	106,202	200,230	203,462	3/2,668	244,880	2,679,831
TOTAL PURCHASE OF SERVICE	16,940,855	17,103,089	16,970,212	16,993,316	16,630,071	16,622,391	16,587,264	16,498,453	17,504,263	17,544,461	17,946,283	16,815,482	204,156,054

	(OVER)/UNDER		1 066 055	22 620	1,089,026		442 707	(286.819)	125,968		26 235	24 580	50,815		32 924	113 896	146,821	1,412,630
	TOTAL		17 600 244	4 771 028	22,371,273		GEB 470	329,470	997,489		43 574	103 284	146,858		52.396	41 700	94,095	23,609,715
	06/30/22		1 488 080	218 665	1,706,745		5 875	46.397	52,242		3 249	8,382	11,631		4.205	4.108	8,313	1,778,931
	05/31/22		1.358.083	491,102	1,849,185		16 349	2 950	19,299		3.458	1,192	4,650		3,995	1,406	5,401	1,878,535
	04/30/22		1.484.238	416,741	1,900,979		27 30R	7.973	35,281		3,688	8,820	12,508		4,507	4,946	9,454	1,958,221
	03/31/22		1.764,565	304,801	2,069,365		53 417	16,994	70,411		4,461	4,251	8,711		5,452	3,664	9,115	2,157,603
	02/28/22		1,276,801	505,931	1,782,732		42 936	43,234	86,170		2,868	6,474	9,342		3,506	3,760	7,265	1,885,510
	01/31/22		911,065	386,813	1,297,878		522.616	(666'2)	514,618		3,334	6,420	9,754		4,075	3,077	7,153	1,829,403
	12/31/21		1,890,775	575,089	2,465,864			219,469	219,469		3,427	24,622	28,049		4,188	6,238	10,426	2,723,808
	11/30/21		1,351,822	377,784	1,729,607				•:		3,464	140	3,604		4,234	248	4,482	1,737,692
	10/31/21		1,487,745	495,622	1,983,367						3,407	2,916	6,323		4,164	2,228	6,392	1,996,082
	09/30/21		1,856,452	360,853	2,217,305				(8)		4,713	19,073	23,786		5,761	3,738	9,498	2,250,590
	08/31/21		1,321,901	314,808	1,636,709						4,133	13,720	17,853		4,188	4,200	8,388	1,662,951
	07/31/21		1,408,718	322,819	1,731,537						3,371	7,275	10,646		4,120	4,087	8,207	1,750,390
VEAR TO	DATE		18,666,299	4,794,000	23,460,299		1,081,257	42,200	1,123,457		608'69	127,864	197,673		85,320	155,596	240,916	25,022,345
PROPOSED	EXPENDITURE		18,666,299	4,794,000	23,460,299		1,081,257	42,200	1,123,457	×	69,809	127,864	197,673	Janes -	85,320	155,596	240,916	25,022,345
	ш	OPERATIONS	Salaries & Benefits	Operating Expenses	SUBTOTAL OPS	COMMUNITY PLACEMENT PLAN	Salaries & Benefits	Operating Expenses	SUBTOTAL CPP	FOSTER GRANDPARENT PROGRAM	Salaries & Benefits	Operating Expenses	SUBTOTAL FGP	SENIOR COMMPANION PROGRAM	Salaries & Benefits	Operating Expenses	SUBTOTAL SCP	TOTAL OPERATIONS 25,022,345